

ANNUAL PROGRAMME REPORT

FM14-21

Romania

RO-LOCALDEV Local Development and Poverty Reduction, Enhanced Roma
Inclusion

2020

A. EXECUTIVE SUMMARY

Poverty and social exclusion remain high in Romania, while regional disparities are deepening. “The equity, inclusiveness and quality of education remain important challenges. Early school leaving is very high, in particular for pupils in rural areas, Roma children and children with disabilities... The Roma continue to face obstacles in accessing health services due to lack of identification documents, low coverage of social security, stigma and discrimination... Coverage of public services, including childcare and healthcare services, remains low in particular in rural areas and among marginalized communities...” ([Country Report Romania 2020](#))

The number of applications concerning Romania, respectively of judgments delivered by the European Court of Human Rights (ECHR) is still high, as well as the number of applications in which at least one violation of the European Convention on Human Rights has been found ([Country profiles](#)). Also, there is still a high number of judgments and decisions of the ECHR whose execution is under the supervision of the Committee of Ministers ([Country Factsheet](#)).

Within this state of art, the Local Development Programme continued to receive the public support needed to achieve the proposed results, despite the complicated global and local context, marked by COVID-19 pandemic but also by two rounds of elections in Romania: local and parliamentary.

While the political changes that took place at local and national level did not affect significantly the Programme implementation, the legislative measures adopted at national level in the context of the COVID-19 pandemic had a differentiated impact. The declaration of a state of emergency and of a state of alert led, on the one hand, to a significant limitation of the planned activities at the level of the projects under implementation, “forcing” the Project Promoters to reschedule certain activities, to adapt and move them online or even to suspend them for a period of time (for example, activities with children). On the other hand, these legislative measures generated a fairly fast process of digitization of activities/ procedures, both at national and local level, as well as at the level of the Programme Operator and Project Promoters. The use of electronic signatures has been better regulated, obligations were imposed to public institutions to accept documents in electronic form and digitally signed, and the Programme Operator created alternatives to send documents and make payments online within the Programme.

The Programme Operator, through important efforts, has adapted successfully its approaches and ways of communication with Programmes stakeholders and, equally important, with the project promoters and partners. The Programme has benefited of the fully attention of the Programme Operator staff, of Programme Partners and of the support of the Financial Mechanism Office and the National Focal Point, ensuring in this way that no important delays are encountered. This allowed that Programme activities to be carried as planned: calls continued to be launched, projects’ selection and approval process was efficient, contracting was as expected/ planned, whilst project implementation although requiring special attention and efforts was going rather smoothly, especially given the circumstances.

More concretely, within the last launched call, April 2020, for the first time the Project Promoters submit electronically the project application/ documents, using an electronic

signature. As it worked very well and proved to be a better way of submission of applications, the Programme Operator intends to keep this approach also for the next calls for project proposals to be launched in 2021 and aims at allocating appropriate resources for a smooth process.

Also, as some projects were already or were about to start their implementation, by adapting its actions to this very specific and difficult context (the Programme Operator staff was in constant contact with respective Project Promoters and had weekly discussions) the Programme Operator managed to successfully overcome important obstacles imposed by the epidemiological context, guiding Project Promoters in such a way as to diminish the impact to the minimum possible. This approach enabled the Programme Operator to provide Project Promoters with feedback and approval of contract modifications documents in due time and be part, more than ever, of this very lively mechanism that is project implementation.

In this complicated context, with 5 of the 7 planned calls for project proposals launched or even completed, 34 projects contracted and over 32.7 million euros (about 40% of the available budget for projects) allocated to their implementation, the Local Development Programme run smoothly and entered during 2020 in an advanced phase of implementation, recording the first tangible results^[1]. Within the projects implemented under the Children and Youth at Risk area (outcome 2), out of the 8,000 children and youth at risk of early-school leaving targeted by the Programme, 1,397 (about 17%) started to receive services by the end of 2020. First progress was also made in providing support to children and youth with special education needs, out of the 900 targeted by the Programme, 86 (about 9.5%) starting to benefit of specific services. In turn, under the Local Development and Poverty Reduction area, about 1,250 persons belonging to vulnerable groups (8.3% of the targeted beneficiaries) received first personalised services (information, counselling, social, education and medical services, support for employment etc.).

Due to consistent efforts to promote the Programme in the Donor States, made by the Programme Operator and the Donor Programme Partner during 2019, but also to the bilateral relationships developed by the Project Promoters, a high percentage of the projects submitted under the calls for project proposals were donor partnership projects. Therefore, about one third (13 out of 34) of the projects contracted under the Programme so far are also donor partnership projects, with a higher percentage (46%) in the case of projects financed within the programme area Children and Youth at Risk. As the majority of the 34 contracted projects are financed under the Norway Grants, all these project partners are from Norway.

The Programme activities and its results represented an important pillar on which the communication process was built in 2020. Overall, at Programme level, throughout 2020 the communication process was characterized by efforts focused on ensuring the information of the general public and Programme stakeholders about the progress achieved, but also on rising the visibility of the EEA and Norway Grants and the Programme. Along with other personalized communication tools, such as press releases, online informative seminars, online and social media activity, a new tool was used during 2020: an online newsletter. It helped the Programme Operator to reach out to relevant stakeholders, being sent two times a month to an average number of 200 subscribers. The news published in the newsletter highlighted the important steps made by the Programme and the funded projects. Also, the newsletter was an

important vehicle of information regarding the launches of news calls for proposals, stages of projects submission and evaluation contracting process, as well as project launching, which increased the transparency of the Programme as well as the visibility of the EEA and Norway Grants in Romania. Using all these tools, by the end of 2020 the communication process reached more than 100,000 people, who have had access to information on the EEA and Norway Grants and on the Programme mission, objectives and intermediary results.

[1] These results are corresponding to the last interim report(s) approved during 2020 and in some cases by the end of 2020 additional progress might have been reached, but cannot be included in this annual report and shall be reported in 2021 when respective project interim report(s) shall be approved and registered.

B. PERFORMANCE

1. Programme context

The European Commission's [Country Report Romania 2020](#) continues to draw attention to the limited progress made by Romania in the specific areas of the Local Development Programme. According to the report's conclusions, poverty and social exclusion remains high, while regional disparities are deepening:

"The equity, inclusiveness and quality of education remain important challenges. Early school leaving is very high, in particular for pupils in rural areas, Roma children and children with disabilities. An integrated, nation-wide strategy targeting early school leaving is not yet in place. Educational outcomes, especially in rural and economically deprived areas, are not improving".

"The integration of the Roma community remains a challenge. Roma people are much more affected by poor housing conditions (World Bank, 2014), while discrimination in accessing social housing and forced evictions are still present. The Roma communities also continue to face obstacles in accessing health services due to lack of identification documents, low coverage of social security, stigma and discrimination. Enrolment of Roma children in education is still below the country's average. Despite some progress, early school leaving is high and educational segregation remains a challenge... Several Roma inclusion projects, co-financed by the European Social Fund, are being implemented, but results are not yet visible".

"Inequalities persist in access to quality education, healthcare and social services, with regional disparities and a deep urban-rural divide. Coverage of public services, including childcare and healthcare services, remains low in particular in rural areas and among marginalized communities... The decentralization of social services has not been accompanied by the provision of proper financial allocations, thus hampering the sustainability of service delivery".

"The reform of the public administration is stalling... There has been little progress in decision-making and the quality and effective use of regulatory impact assessments. The development

of an effective framework for strategic and budgetary planning has stalled. Red tape and an insufficient capacity to deliver quality services, including digital, are negatively impacting on citizens and businesses... High fragmentation of competencies and resources continue to affect the delivery of public services, especially at local level and in poor communities. Public-procurement efficiency remains an issue”...

On the other hand, the number of applications concerning Romania, respectively of judgments delivered by the European Court of Human Rights (ECHR) is still high (62 judgments from January to July 2020), as well as the number of applications (56) in which at least one violation of the European Convention on Human Rights has been found ([Country profiles](#)). Also, there is still a high number of judgments and decisions of the ECHR whose execution is still under the supervision of the Committee of Ministers ([Country Factsheet](#)).

The local elections took place in September and as a result new mayors and local/ county councils have been elected. As new legal representatives have also been appointed not only at the level of town halls, but also of other institutions, this fact caused delays in contracting new projects, as it complicated/ delayed the contracting documents submission and process of contract signature.

The changes at governmental level that took place during 2020 and the parliamentary elections that took place in December did not affect the PO's activity, autonomous status and responsibilities.

By the contrary, the legislative measures adopted at national level in the context of the COVID-19 pandemic had an impact in what regards the Local Development Programme implementation.

The declaration of a state of emergency (March 2020) and of a state of alert (since May 2020) in Romania, led, on the one hand, to a significant slowdown/ limitation in implementing the planned activities at the level of the projects under implementation, “forcing” the PP to adapt their implementation strategy to existing situation, reschedule certain activities, especially the ones directly involving project target groups, and move them online (to the extent possible) or even to suspend them for a period of time (for example, direct activities with target groups, especially with children). At the level of the PO, the monitoring plan had to be adapted to the new restrictions.

As positive effect, these legislative measures generated a fairly fast process of digitization of activities/ procedures, both at national and local level, as well as at the level of PO and PP. The use of electronic signatures has been better regulated (under the general framework provided by GEO no. 38/2020), obligations were imposed to public institutions (by GEO 38/2020) to accept documents in electronic form and digitally signed, and alternatives to send documents and make payments online through (new) platforms made available have been created. In this context, also the PO implemented electronic facilities, allowing easier submission/ transmission of documents by PPs/ applicants and using certified electronic signatures.

In this context, PO had to intensify its efforts to recover the delays caused by the national and pandemic situation and to adapt fast to the new ways of working and communicating with all the stakeholders.

2. Results

Outcome 1: Enhanced inclusion and empowerment of Roma

Description and analysis of results

The first achievements in reaching this outcome will be registered in 2021, through the contribution of the 12 projects approved in 2020 within the call no 1 “Enhancing Roma Inclusion and Empowerment”, following the completion, in September 2020, of the process of verification, evaluation, selection and approval of the 32 projects submitted under the call in January 2020.

Out of the 12 projects approved, 10 were submitted under the thematic allocation A. “Provision of services”, 1 under the thematic allocation B. “Developing the capacity of existing educational centres”, and 1 under the thematic allocation C. “Roma empowerment”. Only one approved project has a partner from Donor States, namely Barnas Musikkteater AS from Norway (PN1014).

As the overall budget of the 12 projects is 8,127,333 euro (compared to the 16,000,000 euros allocated to the call), the PO will launch a second round of financing within this call, at the beginning of January 2021.

According to the PA provisions, in order to achieve this outcome, besides the call described above, one small grant scheme – “Priority Interventions” will also be launched in 2021, and will contribute to achieving the expected results starting with 2022.

Pre-defined projects

There are no pre-defined projects targeting this outcome.

Outcome 2: Enhanced social inclusion of children and youth

Description and analysis of results

Out of the 8,000 children and youth at risk of early-school leaving targeted by the Programme, 1,397 (about 17%) started to receive services by the end of 2020, under the projects financed in this area of intervention. First progress was also made in providing support to children and youth with special education needs, out of the 900 targeted by the Programme, 86 (about 9.5%) starting to benefit of specific services.

These intermediate results were obtained within the predefined project covering this programme area, as the 12 projects financed under the open call no. 2 “Inclusive Education for Children and Youth in Risk” were contracted in the third quarter of 2020.

Within the call “Inclusive Education for Children and Youth in Risk” were submitted 117 projects (41 with partners from Norway). The process of verification, evaluation (including a

field evaluation, for some projects), selection and approval was completed in August 2020, when, according to the amount initially allocated to the call (8,581,978.00 euros), 7 projects have been approved for financing and other 12 projects were placed on a reserve list.

These 7 approved projects, amounting 8,002,171 euros, were contracted during October and November 2020. Following the Donors approval to increase the allocated amount for this call up to 12,940,801.00 euros (according to the addendum no. 3 to the Programme Agreement, signed in December 2020), PO was able to contract, by the end of the year, another 5 projects from the reserve list, the entire amount allocated to the call being therefore contracted.

6 partners from Norway are involved in the implementation of 8 (two-thirds) of the 12 projects contracted: Art for Change Foundation/ Stiftelsen Art for Change (involved in project PN2022), Save the Children Norway (PN2064), New School AS (involved in 3 projects - PN2025, PN2030 and PN2099), Terram Pacis (PN2114), Menneskerettighetsakademiet/ Human Rights Academy (PN2057), the University of South-Eastern and InnoVius AS (PN2058).

Pre-defined projects

In achieving this outcome a significant contribution will have the predefined project "Sustainable social and educational integration through sports activities", implemented by the Romanian National University for Physical Education and Sports (UNEFS), which is the only predefined project funded under the Programme that targets this outcome.

Being the first project contracted under the Programme, in May 2019, is currently under implementation and, despite the challenges caused by the pandemic context during 2020, has made progress in achieving the objectives and expected results.

By the end of 2020, a number of 1,397 children and young people at risk of early school leaving (from 8 counties) and 86 children and young people with special educational needs (from 5 counties), have started to receive support services under the project.

As a consequence of the difficulties faced due to the COVID-19 pandemic context, delays were encountered in the timely implementation of activities (in accordance with established methodologies) and in the achievement of certain results within the indicated range.

The implementation of the project took place according to the schedule until March 30, 2020, when the PP requested the temporary suspension (for 3 months) of those project activities that require meetings with the relevant target groups (children, but also experts and parents), as well as the extension of other activities, that do not require the participation of the project beneficiaries (as a measure of better use of experts' time during this period). These changes do not have an impact on the budget and on the expected results of the project.

Starting with June 2020, after the end of the state of emergency declared at national level, the activities resumed, in conditions adapted to the existing legislative and epidemiological context, an approach that required budgetary or methodological changes (approved through an addendum to the financing contract).

Given its importance, the PO pays special attention to the monitoring of this project and provides support to the PP to review the activities plan and budget, so that as much as possible is achieved under the given conditions.

More information on the project is available on the dedicated website, <http://integraresustenabilaprin sport.ro/home-en/>.

Outcome 4: Increased use of social services by disadvantaged groups

Description and analysis of results

By the end of 2020, out of the 15,000 persons belonging to vulnerable groups targeted by the Programme, 1,254 (about 8.3%) started to receive personalised services (information, counselling, social, education and medical services, support for employment etc.), under the projects financed in this area of intervention.

There are two open calls directly targeting this outcome: the restricted call no. 3 "Poverty Reduction" and the open call no. 4 "Local Development". As by the end of 2020 no projects have been contracted under the "Local Development" call, the results stated above were strictly recorded at the level of projects contracted under the restricted call "Poverty Reduction".

Under the restricted call (no. 3) on poverty reduction, launched in December 2018, out of the 7 submitted projects, 4 were approved, out of which: two projects are under implementation (PPs: Salvation Army and InterCommunity Development Association Cluj Metropolitan Area), a third one (proposed by UNICEF) is in the last contracting phase and for one the PP (Roma Education Fund) withdrawn the application. After consistent discussions in the last Selection Committee, organised on 18th of November, following REF's project withdrawal, it was decided that no other projects are to be funded under this call and that the savings could be available for reallocation to other calls.

Being under implementation since December 2019, the projects managed by the Christian Mission Salvation Army in Romania and the Intercommunity Development Association Cluj Metropolitan Area have made significant progress in their first year of implementation.

By the end of 2020, about 800 beneficiaries, people living in the streets and other vulnerable categories (more than 50% from the total number of beneficiaries targeted by the project), received information services, counselling, occasional street help, medical evaluations and medical treatments under the project implemented by the Christian Mission Salvation Army in Romania in Bucharest, Iași and Ploiești. Four social services (two day-care centers, one counseling center, and one service for people living in the streets) have been set up in this respect and are running according to the schedule.

Also, about 150 children from Iași and Ploiești received educational and social services, online and in day care centres, and 49 families in need from Iași and 48 adults in difficulty from Ploiesti benefited of counselling sessions. All the activities with the beneficiaries are respecting the social distancing conditions as well as the legal measures of safety in order to prevent COVID-

19 illnesses. Complementary to the services delivered, by the end of 2020, three online information campaigns had raised awareness on the importance of the education for children's future, on the situation of vulnerable people (with focus on the elderly) and on the danger of human trafficking.

As well, following the collaboration with the Norwegian partners, 3 Romanians have been repatriated from Norway and received the necessary support in order to rebuild a life in Romania.

In Cluj area, the Intercommunity Development Association Cluj Metropolitan Area opened the Community Social Centre (CCS), where they started to provide educational, social and medical services. Through the centre, more than 70 students benefited from educational support and mentoring services as well as dropout prevention and support groups activities, out of which, 41 children at risk of dropping out the school or out of school participated in non-formal education activities. The children benefited from educational materials and received a cold snack at each participation in the activity. Four of 8th grade students benefited from educational support or mentoring activities and, as a result, two of them entered top high schools in Cluj-Napoca, being the first students from Pata-Rât who access high school education. Through CCS about 60 vulnerable adults also benefited from social services (access to minimum income, allowances for children, support for employment, counselling, etc.), and for 41 vulnerable people the access to medical services has been facilitated. A number of 30 children were registered on the lists of family doctors and 12 mothers participated in childcare support groups. In order to mitigate the effects of the COVID-19 pandemic, about 3,700 food packages for disadvantaged people in the Pata-Rât area were distributed before Easter.

In addition, 20 specialists involved in the project (social workers, psychologists and community facilitators, as well as the research team from the "Babeş-Bolyai" University) participated in an online workshop provided by representatives of the Norwegian City of Bergen, on good housing.

Under the open call (no. 4) "Local Development", following the process of verification, evaluation, selection and approval of the 101 projects submitted under the call (20 with partners from Norway), 6 projects have been approved for financing, other 8 projects being placed on a reserve list. The 6 approved projects total a maximum of 8,369,044.16 euros and it is estimated to be contracted in the first quarter of 2021. Out of the 6, two projects have a partner from Norway (PN4010 - Hedda Foundation and PN4039 - SOS Children's Villages Norway). It is expected that their contribution to this outcome shall become visible as of 2021.

The third (open) call launched under this outcome, under the Small Grant Scheme Access to Financing (SGS2), has no direct impact on achieving the outcome indicators. Within the first round of this call, launched in 2019, 8 projects were contracted and were under implementation in 2020, with a total value of about 180,000 euro (after decrease a project budget through a contract addendum at the PP request). The projects aimed at elaborating technical documentation necessary for investments in educational, road and medical infrastructure and have already been completed during 2020.

A second round of the call has been launched in April 2020. Out of the 35 projects submitted (in July 2020), 9 were approved for funding. The total budget of these projects is about 235,000 euro. The approved grants finally aim at improving road infrastructure (in the case of 3 projects), modernize and build bridges (2 projects), facilitate access to education, by building and rehabilitating schools and kindergartens (3 projects), and modernizing the medical infrastructure (1 project). All these projects will be contracted at the beginning of 2021.

Given the still increased interest shown by local authorities in accessing the funds available under this small grant scheme and taking into account that its overall budget was not yet allocated (after the first two rounds), the PO intends to open a final round of funding under this call in March 2021.

Pre-defined projects

There are no pre-defined projects targeting this outcome.

Outcome 5: Increased knowledge of central and local government to enact good governance principles

Description and analysis of results

First 55 resource-persons, out of the 143 selected from the public servants and elected officials members of the Association of Communes in Romania (ACoR) and the Association of Romanian Municipalities (AMR), received training in 2020 on topics such as ethics, transparency and conflict of interest, under the predefined project "Improving access and quality of services to citizens..." (PNP002). At the end of these series of TOT type trainings, 20 of the selected resource-persons will become trainers, in charge of providing training for the 3,300 representatives (elected officials, civil servants, other staff/ members) of the Romanian communes and municipalities, who are the main target group of this project.

Therefore, even if no tangible progress has been made in 2020 in achieving the key indicators of this outcome, the ground was set for progress in 2021.

The expected outcome will be achieved through the two predefined projects targeting this programme area, no open calls for project proposals being foreseen.

Pre-defined projects

The predefined project "Improving access and quality of services to citizens – transparent, responsible and accountable local public administration" (PNP002), implemented by the Association of Communes in Romania (ACoR), in partnership with the Association of Romanian Municipalities (AMR) and the Norwegian Association of Local and Regional Authorities (KS), started in September 2019, being in its second year of implementation.

During 2020, due to the COVID-19 context, PP had to make some adjustments in the strategy for the training component of the project. As such, the training activities addressed to newly elected mayors and councillors had to be rescheduled, given that the local elections have been

postponed. The number of participants per training session had also to be decreased to comply with Romanian COVID-19 restrictions, which led to increasing the number of sessions (the changes have been made in such a way as not to affect the overall number of beneficiaries). The study visits to Norway have been also postponed for 2021, when it is estimated that travel restrictions will be lifted.

So far, the project has been implemented according to an amended timeline, most of the delays occurring due to the current pandemic situation being recovered. However, the specific objectives and the final results of the project are not at risk of not being achieved.

The 143 resource-persons (elected officials and public servants) selected in 2020 will play an important role in the sustainability of the project. Out of these, 55 already received training on issues of ethics, transparency and conflict of interest, throughout 5 training sessions, according to the last interim report analysed. The 20 trainers to be selected from the 143 resource persons will be in charge of providing training to the 3,300 representatives (elected officials, civil servants and other staff/ members) of Romanian communes and municipalities, who are the main target group of the project. The work on the guide for the newly elected officials was moved forward to save time later when catching-up with as some deliverables that had to be postponed due to COVID-19.

The predefined project "Capacity building in the field of public governance – a coordinated approach of the Centre of the Government of Romania", to be implemented by the General Secretariat of the Government of Romania (GSG), in partnership with the Organisation for Economic Co-operation and Development (OECD) and other Romanian entities, will also make a significant contribution to achieving this outcome as of 2021. Together with the project promoted by ACoR, the GSG project contributes to the achievement of outcome 5 of the programme (Increased knowledge of central and local government to enact good governance principles). While the ACoR project addresses issues at the level of the local authorities (i.e., incompatibility and conflict of interest), the GSG project addresses the authorities at the central level (i.e., open government, digital government, integrity etc.). Complementarity of the two projects was envisaged from the design of the Programme and synergy will be monitored during implementation.

Although planned to be submitted much earlier, the completion of the project proposal was hampered by the number and type of partners involved. In order to better coordinate with other initiatives, PP has included 5 national partners in the project (Ministry of Justice, Ministry of Public Finance, Authority for the Digitization of Romania, Financial Supervisory Authority, National Bank of Romania). This led to a more complicated project development process, the agreement of all those involved being necessary. The new partnership structure was approved by an addendum to the Programme Agreement. In addition to the before-mentioned, the OECD (that is responsible for most of the project activities and budget) needed time to negotiate with the donors the conditions of its participation in projects from several countries, so that the procedures and own rules to be harmonized with those of the EEA and Norway Grants.

The project was submitted in September 2020 and the evaluation process has been concluded in December 2020, with the recommendation for conditional approval of the project. In the

first quarter of 2021, the project will go through the rest of the approval process and will be contracted. The recommended value of the grant is 3,020,00.00 euros (the maximum allocated within the PA).

Outcome 6: Increased implementation of judgements and case law issued by the European Court of Human Rights (ECtHR) and of country specific recommendations on human rights put forward by other bodies of the Council of Europe

Description and analysis of results

In order to achieve this outcome, one open call for project proposals (call no. 5 “Human Rights – national implementation”) is planned within the Programme, the overall financial allocation was supplemented in 2020, through reallocations, the current budget being 8,868,529.00 euros.

The call will be launched on 8th of January 2021, so for the moment there are no projects under implementation that could contribute to achieving this outcome.

At the end of 2020, the call documents were finalized. The documents were developed after consistent consultations held during 2020 with key actors working in the field (the Ministry of Justice, the National Authority for the Rights of Persons with Disabilities, Children and Adoptions, the APADOR-CH and the Legal Resource Centre - two important NGOs in Romania acting in the field, the CSDF as fund operator for Active Citizenship Programme, etc.)), as well as with the representatives of the Council of Europe's Human Rights Programme for Legal Professionals/ HELP and of the European Commission against Racism and Intolerance/ ECRI. A substantial input was provided also by the programme partners and by the FMO, during an online consultation meeting held in December 2020.

Pre-defined projects

There are no pre-defined projects targeting this outcome.

Bilateral Outcome: Enhanced collaboration between beneficiary and donor state entities involved in the programme

Analysis of bilateral relations and achievements

Due to the consistent efforts to promote the Programme in the Donor States, made by PO and DPP during 2019, but also to the relationships developed by the PPs themselves, a high percentage of the projects submitted under the calls for project proposals were donor partnership projects. Therefore, about one third (13 out of 34) of the projects contracted under the Programme so far are also donor partnership projects, with a higher percentage (46%) in the case of projects financed within the programme area Children and Youth at Risk. As the majority of the 34 contracted projects are financed under the Norway Grants, all these project partners are from Norway.

The implementation of the bilateral projects started in favourable circumstances, as at the beginning of their collaboration the level of trust between partners was already high (6.44, on a scale from 1 to 7), so as the level of satisfaction with the partnership (6.25, on a scale from 1 to 7). The activities planned in the first year of collaboration facilitated already an important flow of information and experiences, by the end of 2020, 28 specialists from Romania and 13 Norwegian experts being involved in exchanges, under the projects in implementation.

The involvement of the Salvation Army Norway in the implementation of the project "S.M.A.R.T. - multifunctional anti-poverty services for reintegration and transformation" (PN3006) brings significant added value, through transfer of working methodologies and know-how, bilateral visits, support in project management. The project efforts being focused also on identifying solutions for the inclusion of Roma citizens living in Oslo, Norway, the need for a solid bilateral cooperation was obvious.

Despite of the restrictions generated by the COVID-19 pandemic context, important bilateral exchanges took place under the project in 2020. In March, a Norwegian volunteer of the Salvation Army Norway visited the day center in Ploiești City, one of the centres where are conducted activities with the project beneficiaries. During the visit in Romania, the volunteer participated also in the activities of the Mobile Salvation Army Team and became familiar with the working procedures and standards of social services of the Salvation Army Association, as well as with the procedures and tools used by social workers.

The bilateral cooperation also included online monthly management meetings between representatives of the Romanian Salvation Army, representatives of the Norwegian Salvation Army and members of East European Territorial. During the meeting with the Norwegian partners on February, the "Pathway of Hope" training session and the strategy regarding the inclusion of Roma people were planned. The training session took place online, on Zoom platform, in [October](#) and prepared the participants (6 professionals from Bucharest and Iasi and other volunteers) in using the method Path of Hope, an approach which provides safety and empowerment to women and their children escaping family and domestic violence.

The counselling and repatriation assistance to Romanian homeless people in Oslo who want to repatriate was another important component of the bilateral cooperation under the project. Information, guidance and counselling services were provided for 3 repatriated beneficiaries, who benefited from the support in order to rebuild a life in Romania.

In turn, the Municipality of Bergen, Norway, has also an important contribution in the implementation of the project "Replicable integrated interventions for inclusive housing and tackling marginalization in the Cluj Metropolitan Area" (PN3007), conducted by the Intercommunity Development Association Cluj Metropolitan Area.

The bilateral cooperation is aimed at increasing the institutional capacity of Romanian specialist in order to develop new methodologies on housing and social services. One of the instruments used under the project to achieve this goal is a series of workshops in which experts from the Bergen Municipality introduce the Romanian specialists on social housing, innovative social services, human trafficking prevention etc.

Due to the COVID-19 restrictions, the first workshop was held by video conference in June. The workshop was attended by 20 Romanian specialists (social workers, psychologists and community facilitators of the Cluj Metropolitan Area and the Cluj-Napoca Department of Social and Medical Assistance), as well as a research team from the "Babeş-Bolyai" University. The workshop consisted of case presentations and examples of Norwegian public policies, followed by feedback from the Romanian part and question and answer sessions. The workshop presented housing policies in Norway, with a focus on Bergen, and on the situation of migrants and refugees.

The transfer of know-how and good practices from the Norwegian partner will contribute to the development of a relocation and social inclusion methodology and a set of public policy recommendations in the field of housing. These tools will strengthen the institutional capacity of local and national actors in Romania with responsibilities in the field of housing to respond to the needs of disadvantaged groups.

Cooperation with DPP

The Programme is implemented by the Romanian Social Development Fund (RSDF) in partnership with the Norwegian Association of Local and Regional Authorities (KS), as Donor Programme Partner and with the Council of Europe (CoE), as International Partner Organization. The Cooperation Committee was set up during the Programme preparation phase and it worked all this time (in accordance with the provisions of the applicable Regulations), both through direct meetings and through online communication. During 2020, the CC activity took place exclusively online, given the international pandemic.

Overall, the cooperation with the Norwegian Association of Local and Regional Authorities (KS) was intensified and took an ascendent trend in terms of content feed-back and rapid response, especially towards the second part of the year. During 2020, DPP provided inputs on the documents related to all calls for project proposals and bilateral initiatives launched, participating at the online consultations focused on the preparation of the Human Rights call papers, as well as at all the CC and Evaluation Committees meetings. KS had also an important contribution at the approval of the bilateral initiatives submitted under the Call 1, as CC member and in the preparation of additional bilateral initiatives to be funded under the bilateral fund at national level. The use of electronic tools enabled a closer and frequent interaction and allowed a quick decision whenever needed.

The Cooperation Committee meetings held (online) in April and November were attended by representatives of the PO, KS, CoE, NFP, the Norwegian Embassy in Bucharest and by the FMO. The meetings were focused mainly on the review of the Programme's implementation stage (calls launching, projects proposals evaluation and approval, pre-defined projects contracting and implementation, challenges), on the use of the bilateral fund at programme level (stage of implementation of the plan for bilateral relations, necessary revisions of the plan etc.), on planning the SC meetings for the calls for project proposals and on the necessary amendments to the Programme Agreement. The CC also analysed the impact of the international pandemic context on the implementation of the Programme and concluded that, considering the context, the stage of Programme implementation is appropriate.

3. Implementation

Conformity with specific requirements

As presented in detail in the Annex Agreement conditions, the compliance with the specific conditions set out in the Programme Agreement is at an advanced stage.

Regarding the progress in implementing the Plan for enhancing the management capacity of the PO, all the measures assumed by the PO in the plan have been taken by the end of 2020, with the following exceptions/ comments:

- the relocation of the PO headquarter was postponed, the current headquarters being satisfactory so far, especially in the pandemic situation when most of the activity is carried on in remote mode;
- regarding the establishing of a value limit under which the procurement verification to be performed only on site, due to the provisions of the Programme Agreement and national legislative framework, the verification will be carried out 100%.

Cooperation with International Partner Organisations (IPOs)

Cooperation with the Council of Europe, as IPO, was very good since the beginning of the Programme. The CoE provided advice on the preparation of documents for the calls launched or developed during 2020. A special effort has been made by the CoE to facilitate the transfer of expertise from CoE experts to the PO team involved in preparation for the Human Rights call for project proposals. Online meetings with CoE experts on human rights were facilitated in this regard and a consistent feedback was provided during the debate organized by the PO in December for the preparation of the text of the call, a debate which was attended also by representatives of KS and FMO. On the other hand, CoE actively participated at all CC meetings and SC meetings, performed with the PO the content appraisal of the applications for bilateral funds (bilateral initiatives submitted under the Call 1) and, as CC member, participated at the approval of the bilateral initiatives that passed by the evaluation stage.

C. LEARNING

1. Monitoring

According to the procedures, the monitoring of the projects is done both at the office and in the field.

Given the restrictions imposed by the COVID-19 health crisis, and the fact that the contracted projects were in early stages of implementation, the PO conducted only one monitoring field visit during 2020, in Bucharest (to the project PN3006, implemented by the Christian Mission Salvation Army in Romania). According to the monitoring conclusions, the project is proceeding as planned, despite the general context. To face the current challenges, the PP adapted the project so as to better support the beneficiaries, who are even more vulnerable during this period and need more acute services and material support.

For the other projects, the monitoring process was mainly based on the reports provided by PPs (intermediary reports, progress reports and ad-hoc reports) and on the permanent communication with the PP representatives (including by analysing the requests for modification of the financing contract). In the case of projects financed through the Small Grant Scheme "Access to Financing", the monitoring is performed exclusively in this way (no monitoring field visits were planned).

During 2020, PO analysed and solved 28 notifications from PPs implementing projects financed under the (open) calls and from the two predefined projects, reviewed 9 intermediate reports and 8 progress reports. Ad-hoc reports were requested from PPs with projects under implementation, needed for analysing the activities' progress, in the current context. Conclusions of these analyses were provided to the FMO, NFP and programme partners, especially during March-July 2020, when restrictions due to pandemic situation were at higher level.

For the next reporting period (2021) field monitoring visits of the projects are planned as presented in the attached Monitoring plan.

2. Evaluation

No programme evaluation has been carried out in 2020.

3. Lessons learned

Projects for children and youth at risk are the most welcomed by the PPs and professionally developed and promise to bring additional results to the programme – they should be continued to be financed in the future.

Projects with International organisations as PPs or partners need a longer duration for preparation and contracting, therefore they need a special attention from all stakeholders, as their regulatory framework is different and more difficult to be harmonized with the Financial Mechanisms regulations.

Restricted calls are not an efficient way of financing projects; competition is not strong, financing is considered already granted by most of the eligible PPs, only very few projects are mature enough to be funded and they could very well apply to open calls with very good results.

Modernisation of equipment and remote communication channels need to be envisaged planned and budgeted in order to face the exceptional situations (i.e. remote work, online activities, online reporting) at the level of PPs as well as PO.

More concrete, due to the current pandemic context, the ways of communicating and contacting the Programmes stakeholders, and mainly with PP and project partners, needed to be revised. The PO face the need for digitization, both in terms of hard and soft systems. As a result, so for the last call launched in 2020 (SGS#2, 2020) allowed PPs to use the electronic submission of documents, using an electronic signature. As it worked well and proved to be a

better way of submission of applications, the PO intends to keep this approach also for the next calls for project proposals and allocated the appropriate resources for a smooth process.

As well, the PO digital internal system of storage the documents, continuously developed during 2020, allowed PO to work without interruptions and delays, to face the AA missions and all the reporting obligations.

Flexibility at the level of activities in projects should rich a higher level in times of exceptions, like pandemic situation, as PPs are facing very difficult times in providing the planned resources, co-financing, to respect the time schedules, the likely payments, with impact on the project contract conditions.

Support to the PPs needs to be more intense, especially when political changes are carried on, like elections, governmental modifications, legal framework modifications, PO needing to put more efforts in finding ways to appropriate implementation.

D. ANNEXES

1. Updated results (indicator achievements)
2. Communication
3. Overview of contracted projects
4. Risk management
5. Monitoring plan
6. Evaluation report
7. List of individual mobilities

Annex 1: Updated results (indicator achievements)

Objective: Strengthened social and economic cohesion								
Outcome 1: Enhanced inclusion and empowerment of Roma								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of Roma individuals with ID documents secured	Number	0.00	0 (APR 2018)	-	-	0	150.00	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Number of Roma that have received education services	Number	0.00	0 (APR 2018)	-	-	0	7,500.00	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Number of Roma that have received employment services	Number	0.00	0 (APR 2018)	-	-	0	400.00	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Number of Roma that have received health services	Number	0.00	0 (APR 2018)	-	-	0	800.00	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-

<i>Not specified</i>	-	-	-	-	-	0	-	-
Number of Roma that have received housing services	Number	0.00	0 (APR 2018)	-	-	0	150.00	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Number of Roma that have received integrated services	Number	0.00	0 (APR 2018)	-	-	0	4,500.00	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Level of acceptance by majority population (within the project intervention areas) of Roma	Scale 1-10	TBD	-	Reported 2022, 2024			(+10%)	-
Number of Roma reached by empowerment measures	Number	0.00	0 (APR 2018)	-	-	0	8,000.00	-
Output 1.1: Social inclusion services provided to Roma								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of counties where social inclusion services are provided to Roma	Number	0.00	0 (IFR 2020)	-	-	0	25.00	-
Output 1.2: Awareness raising campaigns on Roma inclusion conducted								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		

Number of awareness raising campaigns targeting majority population	Number	0.00	0 (IFR 2020)	-	-	0	10.00	-
Number of awareness raising campaigns targeting Roma	Number	0.00	0 (IFR 2020)	-	-	0	5.00	-
Number of people reached by awareness raising campaigns	Number	0.00	0 (IFR 2020)	-	-	0	7,500.00	-
<i>Roma</i>								
<i>Roma</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Output 1.3: Professionals working with Roma trained								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of professionals trained in working with Roma	Number	0.00	0 (IFR 2020)	-	-	0	1,000.00	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
<i>Roma</i>								
<i>Roma</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Output 1.4: Roma experts and leaders trained to defend Roma rights								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of Roma experts and leaders trained to defend Roma rights	Number	0.00	0 (IFR 2020)	-	-	0	600.00	-
<i>Gender</i>								

Female	-	-	-	-	-	0	-	-
Male	-	-	-	-	-	0	-	-
Not specified	-	-	-	-	-	0	-	-
Output 1.5: Anti-discrimination tools developed to be applied in working with Roma								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of anti-discrimination tools developed	Number	0.00	0 (IFR 2020)	-	-	0	5.00	-
Outcome 2: Enhanced social inclusion of children and youth								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of children or youth with special education needs that have received support services	Number	0	0 (APR 2018)	-	-	86	900	-
<i>Gender</i>								
Female	-	-	-	-	-	36	-	-
Male	-	-	-	-	-	50	-	-
Not specified	-	-	-	-	-	0	-	-
<i>Roma</i>								
Roma	-	-	-	-	-	6	-	-
Not specified	-	-	-	-	-	80	-	-
Number of children or youth at risk of early-school leaving that have received support services	Number	0	0 (APR 2018)	-	-	1,397	8,000	-
<i>Gender</i>								
Female	-	-	-	-	-	626	-	-
Male	-	-	-	-	-	771	-	-

Not specified	-	-	-	-	-	0	-	-
Roma								
Roma	-	-	-	-	-	297	-	-
Not specified	-	-	-	-	-	1,100	-	-
Number of children or youth that have improved their school attendance by at least 10%	Number	N/A	-	Reported 2022 and then annually			3,500	-
Rate of transition to lower secondary education (ISCED 2) in supported schools	Percentage	TBD	-	Reported 2022 and then annually			(+1%)	-
Rate of transition to higher secondary education (9th grade) (ISCED 3) in supported schools	Percentage	TBD	-	Reported 2022 and then annually			(+1%)	-
Output 2.1: Support services provided to children or youth at risk								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of counties where educational or social services were provided to children or youth with special education needs	Number	0.00	0 (IFR 2020)	-	-	5	10.00	-
Number of counties where support services were provided to children or youth at risk of early-school leaving	Number	0.00	0 (IFR 2020)	-	-	8	30.00	-
Output 2.2: Teachers trained in providing education services to children and youth at risk								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of teachers trained in working with children and youth at risk of early-school leaving	Number	0.00	0 (IFR 2020)	-	-	0	1,400.00	-

<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
<i>Roma</i>								
<i>Roma</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Number of teachers trained in working with children and youth with special education needs	Number	0	0 (IFR 2020)	-	-	0	600	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
<i>Roma</i>								
<i>Roma</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Output 2.3: Outreach provided to parents of children or youth at risk								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of parents of children or youth at risk of early-school leaving reached	Number	0	0 (IFR 2020)	-	-	0	2,500	-
Number of parents of children or youth with special education needs reached	Number	0.00	0 (IFR 2020)	-	-	0	400.00	-
Outcome 4: Increased use of social services by disadvantaged groups								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		

Number of individuals that have received personalised social services	Number	0.00	0 (APR 2018)	-	-	1,254	15,000.00	-
Financial Mechanism								
EEA Grants	-	-	-	-	-	0	-	-
Norway Grants	-	-	-	-	-	1,254	-	-
Gender								
Female	-	-	-	-	-	537	-	-
Male	-	-	-	-	-	717	-	-
Not specified	-	-	-	-	-	0	-	-
Roma								
Roma	-	-	-	-	-	725	-	-
Not specified	-	-	-	-	-	529	-	-
Level of satisfaction with the social services provided	Scale 1-10	N/A	-	Reported 2023, 2024			6.50	-
Output 4.1: Intervention models applied in working with vulnerable groups								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of intervention models applied in working with vulnerable groups	Number	0.00	1 (IFR 2020)	-	-	1	5.00	-
Output 4.2: Social services provided to people from vulnerable groups at local level								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of municipalities/towns where social services were provided	Number	0.00	4 (IFR 2020)	-	-	5	200.00	-
Outcome 5: Increased knowledge of central and local government to enact good governance principles								
Indicator	Unit of measurement	Baseline	Achievements until end of	Achievements until end of December 2020			Target	Comment

			previous reporting period	Numerator	Denominator	Value		
Level of knowledge of good governance principles of trained staff and politicians	Scale 1-10	TBD	-	Reported 2022, 2024			(+25%)	-
Output 5.1: Tools of good governance developed/ improved								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of good governance tools developed/improved	Number	0.00	0 (IFR 2020)	-	-	0	6.00	-
Output 5.2: Public administration staff and politicians trained in good governance principles								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of public administration staff and politicians trained in good governance principles	Number	0.00	0 (IFR 2020)	-	-	0	3,500.00	-
Gender								
Female	-	-	-	-	-	0	-	-
Male	-	-	-	-	-	0	-	-
Not specified	-	-	-	-	-	0	-	-
Roma								
Roma	-	-	-	-	-	0	-	-
Not specified	-	-	-	-	-	0	-	-
Number of municipalities/towns covered by the training on good governance principles	Number	0.00	0 (IFR 2020)	-	-	0	1,100.00	-
Outcome 6: Increased implementation of judgements and case law issued by the European Court of Human Rights (ECtHR) and of country specific recommendations on human rights put forward by other bodies of the Council of Europe								

Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of ECtHR judgements and case-law and of country specific recommendations on children's rights put forward by other bodies of the Council of Europe, implemented under the Programme, at national level	Number	0	0 (APR 2018)	-	-	0	1	-
Number of ECtHR judgements and case-law and of country specific recommendations on detainees' rights put forward by other bodies of the Council of Europe, implemented under the Programme, at national level	Number	0	0 (APR 2018)	-	-	0	1	-
Number of ECtHR judgements and case-law and of country specific recommendations on minority rights put forward by other bodies of the Council of Europe, implemented under the Programme, at national level	Number	0	0 (APR 2018)	-	-	0	1	-
Number of ECtHR judgements and case-law and of country specific recommendations on rights of people with disabilities put forward by other bodies of the Council of Europe, implemented under the Programme, at national level	Number	0	0 (APR 2018)	-	-	0	3	-
Number of ECtHR judgements and case-law and of country specific recommendations on women's rights put forward by other bodies of the Council of Europe, implemented under the Programme, at national level	Number	0	0 (APR 2018)	-	-	0	1	-

Output 6.1: Mechanisms established to protect the rights of people from vulnerable groups *(Mechanisms include public structures/ entities, networks, sets of procedures)								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of mechanisms established to protect the rights of people belonging to vulnerable groups	Number	0	0 (IFR 2020)	-	-	0	3	-
Output 6.2: Measures for combating discrimination and/or promoting human rights piloted at national level								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of experts working with vulnerable groups trained	Number	0	0 (IFR 2020)	-	-	0	400	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
<i>Roma</i>								
<i>Roma</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
Number of people from vulnerable groups reached by anti-discrimination or human rights pilot measures	Number	0	0 (IFR 2020)	-	-	0	600	-
<i>Gender</i>								
<i>Female</i>	-	-	-	-	-	0	-	-
<i>Male</i>	-	-	-	-	-	0	-	-
<i>Not specified</i>	-	-	-	-	-	0	-	-
<i>Roma</i>								
<i>Roma</i>	-	-	-	-	-	0	-	-

<i>Not specified</i>	-	-	-	-	-	0	-	-
Number of measures for combating discrimination piloted	Number	0	0 (IFR 2020)	-	-	0	3	-
Bilateral Outcome: Enhanced collaboration between beneficiary and donor state entities involved in the programme								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Level of satisfaction with the partnership	Scale 1-7	6.25	-	-	-	-	4.50, Target is ≥ 4.5 , and an increase on the baseline value	-
<i>Financial Mechanism</i>								
<i>EEA Grants</i>	-	-	-	-	-	-	-	-
<i>Norway Grants</i>	-	-	-	-	-	-	-	-
<i>State type</i>								
<i>Beneficiary State</i>	-	-	-	-	-	-	-	-
<i>Donor State</i>	-	-	-	-	-	-	-	-
<i>Not specified</i>	-	-	-	-	-	-	-	-
Level of trust between cooperating entities in Beneficiary State and Donor States	Scale 1-7	6.44	-	-	-	-	4.50, Target is ≥ 4.5 , and an increase on the baseline value	-
<i>Financial Mechanism</i>								
<i>EEA Grants</i>	-	-	-	-	-	-	-	-

Norway Grants	-	-	-	-	-	-	-	-
State type								
Beneficiary State	-	-	-	-	-	-	-	-
Donor State	-	-	-	-	-	-	-	-
Not specified	-	-	-	-	-	-	-	-
Number of letters of intent on future collaboration	Number	0.00	-	-	-	0	25.00	-
Financial Mechanism								
EEA Grants	-	-	-	-	-	0	-	-
Norway Grants	-	-	-	-	-	0	-	-
Share of cooperating organisations that apply the knowledge acquired from bilateral partnership	Percentage	N/A	-	-	-	-	60.00 %	-
Financial Mechanism								
EEA Grants	-	-	-	-	-	-	-	-
Norway Grants	-	-	-	-	-	-	-	-
State type								
Beneficiary State	-	-	-	-	-	-	-	-
Donor State	-	-	-	-	-	-	-	-
Not specified	-	-	-	-	-	-	-	-
Bilateral Output 1: Exchanges between beneficiary and Donor State entities supported								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of participants from Beneficiary States in exchanges	Number	0	0 (IFR 2020)	-	-	28	250	-
Financial Mechanism								
EEA Grants	-	-	-	-	-	0	-	-
Norway Grants	-	-	-	-	-	28	-	-
Donor State								

Norway	-	-	-	-	-	28	-	-
Iceland	-	-	-	-	-	0	-	-
Liechtenstein	-	-	-	-	-	0	-	-
Not specified	-	-	-	-	-	0	-	-
Gender								
Female	-	-	-	-	-	19	-	-
Male	-	-	-	-	-	9	-	-
Not specified	-	-	-	-	-	0	-	-
Type of exchange								
Online	-	-	-	-	-	20	-	-
Physical	-	-	-	-	-	8	-	-
Bilateral Output 2: Professional exchanges with representatives of relevant entities from Romania and Donor States supported								
Indicator	Unit of measurement	Baseline	Achievements until end of previous reporting period	Achievements until end of December 2020			Target	Comment
				Numerator	Denominator	Value		
Number of participants from Donor States involved in exchanges	Number	0	6 (IFR 2020)	-	-	13	30	-
Financial Mechanism								
EEA Grants	-	-	-	-	-	0	-	-
Norway Grants	-	-	-	-	-	13	-	-
Donor State								
Norway	-	-	-	-	-	13	-	-
Iceland	-	-	-	-	-	0	-	-
Liechtenstein	-	-	-	-	-	0	-	-
Not specified	-	-	-	-	-	0	-	-
Gender								
Female	-	-	-	-	-	5	-	-
Male	-	-	-	-	-	8	-	-
Not specified	-	-	-	-	-	0	-	-
Type of exchange								

<i>Online</i>	-	-	-	-	-	6	-	-
<i>Physical</i>	-	-	-	-	-	7	-	-

Annex 2: Communication summary

a. Visibility of the Grants and the donors

The visibility of the Local Development Programme and of the Donor States contribution was ensured by the PO in 2020 through various and personalized communication instruments and channels, covering all the country and a wide variety of audience. The communication process focused, on one hand, on promoting the new calls launched (such as the new round of funding under the “Access to Financing” Small Grant Scheme), and on the other hand, on disseminating to the public the results of the previously launched calls for project proposals (in terms of projects submitted, results of formal and content evaluation, contracted and closed projects).

By the end of 2020, the PO estimates that up to 113,796 people (out of 50,000 people assumed initially) have had access to information on the EEA and Norway Grants and on the Programme mission, objectives and impact, as follows:

- 1,037 participants in communication events (launch conference, informative seminars for promoting open calls, matchmaking seminars, informative seminars addressed to the funded project teams), overall
- at least 67,965 unique visitors to the PO website/ Programme web page
- at least 20,794 people who reacted to the posts on the Programme social media pages
- at least 24,000 people who received newspapers in which paid advertisements were published regarding the launching of the calls for proposals

Also, 1,455 people (out of 1,000 people assumed initially) have had access to data regarding the funding opportunities provided by the Programme:

- 904 participants in information seminars for promoting open calls and in matchmaking seminars
- 551 people who used help desk services provided by PO

In the context of five active calls for project proposals, two of them launched at the end of 2018 (“Poverty Alleviation” and “Inclusive Education for Children and Youth at Risk”) and other three throughout 2019 (“Access to Financing” - relaunched in 2020, “Local Development”, and “Enhanced Roma Inclusion and Empowerment”), an important component of the communication process was the online communication of the results of project submissions, evaluation and contracting, a way to ensure transparency for the Programme implementation. In this respect, an appropriate tool proved to be an online newsletter, sent two times a month starting with November 2020, to about 200 subscribers.

Press releases were also used intensively to promote the Programme in 2020. The relaunching of the “Access to Financing” call in 2020, the launching of the Call 2 for bilateral initiatives (focused on exchanges of experiences) but also the publication of corrigenda to open calls (“Enhanced Roma Inclusion and Empowerment” and “Access to Financing - 2020”) were accompanied by press releases in mass-media. The press materials were distributed to the

journalists on national, regional and local level, being taken over by the mass-media such as Fonduri-structurale.ro, Amos News, Romania Pozitiva, Suceava News. Overall, during 2020 a number of 28 articles published by the media informed about the Programme implementation and the projects financed.

Another new communication tool introduced in 2020 was the online informative seminar addressed to the contracted project teams. The first such event was held in December and was dedicated to the promoters and partners of the projects contracted under the “Inclusive Education for Children and Youth at Risk” call for proposals. The event was attended by 18 participants, members of 7 project teams. Specific conditions regarding the implementation of the projects, including technical and financial reporting, procurement, information and publicity were presented during the event.

b. Communication with the National Focal Point

The PO and NFP had a permanent communication and collaboration during 2020. The PO informed constantly NFP about the communication activities planned under the Programme (such as the launching of the calls for proposals and of the online newsletter, publication of corrigenda etc.), and requested and received clarifications on communication issues such as: the necessity of informative billboard and dedicated websites for the projects financed under the Programme, and the organization of online closing events by the projects financed under the Small Grants Scheme “Access to Financing -2019” (taking into account the restrictions related to COVID-19 pandemic).

c. Website and social media

Due to the restrictions imposed by the COVID-19 pandemic, online tools such as the dedicated web page of the programme (www.dezvoltare-locala.frds.ro) and the social media channels ([Facebook](https://www.facebook.com/), [Twitter](https://twitter.com/), [LinkedIn](https://www.linkedin.com/)) were the main vehicles of communication on the Programme.

Throughout 2020, 65 news regarding the calls for proposals and the stage of projects submission, evaluation and contracting, insights regarding the Programme and the projects implementation, presentations of the opportunities of financing were published online on the Programme web page, gathering at least 23,592 unique visitors. To reach new audiences and bring the impact of the grants close to the general public, a new section was developed on the web page, where a short description of the projects financed under the Programme is presented. In November an online newsletter was also launched, to be sent to subscribers twice a month, as an easy and quick way to inform them on the Programme progress. Newsletter subscribers receive short presentations of articles published on the Programme web page, the links facilitating their access to up-to-date information on available funding opportunities, contracted and funded projects and the Programme's intermediary results.

The main activities on social media includes disseminating on the Programme's channels of [Facebook](https://www.facebook.com/), [Twitter](https://twitter.com/), [LinkedIn](https://www.linkedin.com/) the news and information published on the web page, and also communicating with the public on theme of interest regarding the financing opportunities. By the end of 2020, the Facebook page has a total of 1.133 likes, 95 posts being published here in 2020, with an estimated total impact (in terms of interactions/ reactions) on about 10,040 people. The Twitter account has 594 followers, the 54 tweets published in 2020 having an

estimated overall impact (interactions/ reactions) on 43 people. The LinkedIn account has 170 followers, the 10 posts published in 2020 having an overall impact (interactions/ reactions) on 63 people.

d. Best practice examples

``S.M.A.R.T. - multifunctional anti-poverty services for reintegration and transformation``

Project Promoter: Association "Christian Mission Salvation Army of Romania"

Project partner: Salvation Army Norway

The value of the financing: 1,371,000 Euro

Implementation period: December 2019 – December 2022

Website: <https://armatasalvarii.ro/en/smart>

Social media: [SMART Armata Salvării/ Armata Salvării SMART](#)

Often, the most vulnerable social groups do not have access to quality educational, medical or social services. Using targeted interventions aimed at improving the lives of people living on the streets in Bucharest, Ploiesti and Iasi, the project strives to solve problems such as the lack of homes/ shelters, school dropout, labour exploitation, illness, and premature death.

Direct interventions are targeting 1,600 beneficiaries, of whom 1,050 are living on the streets, by creating a multiregional community intervention model, which includes the provision of assistance, food, hygiene products, clothes, sleeping bags as well as counselling and information services. Beneficiaries are identified on the street and helped to obtain identity documents, access to shelters, medical services and safe apartments for victims of human trafficking.

The activities are carried out through three centres in Bucharest (counselling centre), Ploiesti and Iași (day care centres). In addition, the project provides educational services for 300 children and young people who have left the education system or are at risk of dropping out of school, with a focus on Roma children.

To reach its targets, the project brings a solid communication with the public, aiming also to change perceptions regarding the most disadvantaged groups. Thus, a high number of information and awareness campaigns are conducted, mainly through two social channels dedicated to the project (+10,000 followers):

- "Well-Being for Everyone", an information campaign structured around the concepts of combating poverty and promoting well-being
- "Acceptance without discrimination", an information campaign aimed at improving the quality of education and social inclusion services for people from disadvantaged groups from Bucharest, Ploiești and Iași

- "Work without exploitation", an awareness campaign targeting the general public, with focus on the groups at risk, on implications of human trafficking. The approach consists in three focus campaigns to prevent human trafficking, targeting the main types of exploitation: labour exploitation, sexual exploitation and begging exploitation
- "Give the children wings to fly", an awareness campaign on the importance of the educational support for children, in the context of an acute lack of basic literacy and mathematics skills or insufficient knowledge in the field of scientific disciplines. The campaign focuses on the activities carried out within the project, in the day care centers from Iași and Ploiești
- "The lonely old people of Romania", an awareness campaigns aimed at drawing attention of the general public regarding the phenomenon of extreme poverty, disadvantages and social exclusion faced by the elderly, urging goodwill, inclusion and humanity, for greater social solidarity

The last mentioned two awareness campaigns have had in 2020 a strong impact on the public, recording an exposure rate of over 50,000 impressions online and over 300 distributions. As a direct result, new partnerships were established with representatives of the Romanian business environment, meant to contribute to the social support actions carried out within the project, such as the partnership concluded with Foundation 1 and 1, which ensures over 50 portions of food, weekly, to needy families in Bucharest. Also, the campaigns brought more sponsorships contracts for the benefit of children from the day care and counselling centres of the Salvation Army. Carrefour Express provided fruits, MicroGreens Romania, fruits and confectionery, and Amazon Romania team, gifts.

The project will ensure the communication of its results by collecting the best practice interventions at local, national and international level and promoting them through an online portal. Platforms for social and civic dialogue between the municipalities of the three cities (where the project takes place) and civil society (employers, unions, NGOs) will be created in this respect, to increase the level of social and economic cohesion, that promotes community development.

e. Multimedia

To increase the transition from secondary school (grades V-VIII) to upper secondary education (grades IX-XII), by promoting a type of inclusive education based on sports activities, **the project "Sustainable social and educational integration through sports activities"** (conducted by the National University of Physical Education and Sports Bucharest) used a targeted online campaign, based on short motivational video interviews to reach out to its beneficiaries, vulnerable children and youth at risk of dropping out school.

One by one, great Romanian coaches and athletes agreed to address the children and youth benefiting from the project and transmitted them the respect and love for sports, and talk about how the passion for sports and education shapes a person's character and career. A total number of 45 videos with Romanian sports celebrities, such as Octavian Bellu (coach of gymnastics), Marcel Țenter (basketball coach), Larisa Iordache, Simona Amânar (multiple champions at gymnastics) and Ianis Hagi (football player) were published on the [Facebook page](#) of the project. In response, many beneficiaries wrote back letters to the sports personalities.

Also, there have been developed new means of interaction with children, in the virtual environment: 4 sports challenges in basketball, football, volleyball and gymnastics were launched and 200 educational videos were designed as online working methods, on the project's [YouTube channel](#).

The PO helped the project team in disseminating the multimedia tools through the social media channels of the Programme and by including a [news](#) on the web page dedicated to the Programme, regarding the public figures video motivational messages to children and youth.

One of the most efficient tools used under the project ``S.M.A.R.T. - multifunctional anti-poverty services for reintegration and transformation`` (conducted by the Salvation Army Romania) to raise awareness regarding the vulnerable people and their needs, was the information campaign on the online social media channels.

Two such information and awareness campaigns with great impact, conducted between November and December 2020 on the [Facebook page](#) of the project, were entitled "[Give children wings to fly](#)" and "[Romania's lonely old people](#)" and promoted two of the project's objectives, namely the educational support of children belonging to disadvantaged groups and the provision of assistance and care to people living in the streets, many of them elderly, in Bucharest, Ploiesti and Iasi.

The "Give children wings to fly" campaign has as its leitmotif the importance of the necessary educational support for children, in the context of an acute lack of basic literacy and mathematics skills or insufficient knowledge in the field of scientific disciplines. The campaign focused on the activities carried out within the project, in two day care centers of the Salvation Army, in Iași and Ploiești.

The campaign "Romania's lonely old people" aims to draw attention to the phenomenon of extreme poverty, disadvantages and social exclusion faced by the elderly, urging goodwill, inclusion and humanity, for greater social solidarity.

The two campaigns have had a strong impact on the public, recording an exposure rate of over 50,000 impressions online and over 300 distributions. The PO also disseminated the multimedia tools through the social media channels of the Programme and by including a [news](#) in its online newsletter, the videos of the campaigns being available for the public in the Programme's web page.

Annex 3: Overview of contracted projects

Outcome	Projects	#	# of donor project partners	Amount contracted	% of outcome budget contracted
Outcome 1: Enhanced inclusion and empowerment of Roma	Pre-defined	0	0	€ 0	0.00 %
	Contracted through open calls	10	1	€ 6,419,877	36.38 %
	Contracted through small grants scheme	0	0	€ 0	0.00 %
	Total Outcome 1	10	1	€ 6,419,877	36.38 %
Outcome 2: Enhanced social inclusion of children and youth	Pre-defined	1	1	€ 4,373,581	25.15 %
	Contracted through open calls	12	5	€ 12,940,801	74.41 %
	Contracted through small grants scheme	0	0	€ 0	0.00 %
	Total Outcome 2	13	6	€ 17,314,382	99.56 %
Outcome 4: Increased use of social services by disadvantaged groups	Pre-defined	0	0	€ 0	0.00 %
	Contracted through open calls	2	2	€ 5,508,568	17.72 %
	Contracted through small grants scheme	8	0	€ 198,472	0.64 %
	Total Outcome 4	10	2	€ 5,707,039	18.36 %
Outcome 5: Increased knowledge of central and local government to enact good governance principles	Pre-defined	1	1	€ 3,277,088	52.04 %
	Contracted through open calls	0	0	€ 0	0.00 %
	Contracted through small grants scheme	0	0	€ 0	0.00 %
	Total Outcome 5	1	1	€ 3,277,088	52.04 %
Outcome 6: Increased implementation of judgements and case law issued by the European Court of Human Rights (ECtHR) and of country specific recommendations on human rights put forward by other bodies of the Council of Europe	Pre-defined	0	0	€ 0	0.00 %
	Contracted through open calls	0	0	€ 0	0.00 %
	Contracted through small grants scheme	0	0	€ 0	0.00 %
	Total Outcome 6	0	0	€ 0	0.00 %
Programme	Total	34	10	€ 32,718,386	40.25 %

Annex 4: Risk management

Programmatic risks						
Risk description	Risk related to	Likelihood	Consequence	Risk score	Response type	Risk N/A?
Low level of interest of the Project Promoters: many other financing opportunities in the areas of the programme might be available	Reducing social and economic disparities	2	2	2.00		No
	Description of planned response	Continue the planned measures for future calls.				
	Description of actual response	The call documents were elaborated after consultation with relevant stakeholders and benefited from the Programme partners input. A broad set of eligible activities and expenditures and accessible eligibility conditions has been established. Extensive information and communication campaigns have been carried out to promote the funding opportunities and to increase the interest of potential applicants. Moreover, applicants received constant help and guidance through the available helpdesk services.				
	Planned future response	The same types of measures are considered for future calls for project proposals: consulting relevant stakeholders, establishing accessible eligibility conditions and activities and costs to meet the needs of target groups, well-targeted information and communication campaigns to promote the funding opportunities offered by the Programme. To the extent possible, the calls for proposals requirements could to be simplified, based on the existing feedback/ lessons learnt, or incorporate specialised expertise.				
Reduced quality of applications: lack of specialized administrative and/or technical capabilities for the Project Promoters in rural	Reducing social and economic disparities	2	2	2.00		No

area or necessary abilities requested by the social activities and interventions of the project	Description of planned response	New guidelines will be prepared for the future calls. Help-desk services will continue. A social relations specialist (replacing the Roma expert) will continue to ensure the PP support.				
	Description of actual response	Simple guidelines have been developed, adapted to each call, and have been improved, if necessary, considering also the feedback received from the potential applicants. The informative seminars were focused on clarifying the aspects related to the elaboration of the financing request and the budget, as well as of the project file. Help desk services were provided by the PO team during each open call. Reasonable deadlines for submission of projects have been set, to enable better project preparation.				
	Planned future response	The PO will capitalize on the feedback received from the (potential) applicants during the previous calls, in order to improve/ simplify the guidelines made available to the interested entities. The informative seminars (also transmitted online, to increase the audience) will be more strongly focused on practical aspects regarding the elaboration of the project documentation. Reasonable deadlines for submitting the project will be set, with the possibility of extending them, if there are relevant requests.				
Frequent political and governmental changes which involve modifications in Steering Committee structure / composition and / or in the co-operation relationship PO-Government/ co-operation with PPs (national/local elections in 2020)	Both objectives	2	1	1.41	Both objectives	No
	Description of planned response	Communication and meetings with the new SC members. Communication with the new local authorities representatives in order to obtain their support for the proposed / financed projects.				
	Description of actual response	Proactive communication with the new decision makers, from all political and administrative levels, high transparency regarding the PO and PP activity, through face-to-face or online meetings, periodic or punctual reports, provision of data and clarifications, etc. (no relevant issues could be reported so far).				
	Planned future response	The PO will continue to adapt its communication approaches used so far and to make its activity transparent, in order to meet the information and knowledge needs of the interested decision-makers.				

Operational risks						
Risk description	Risk related to	Likelihood	Consequence	Risk score	Response type	Risk N/A?
Delay or blockage due to: lack of interest of final beneficiaries, lack of motivation to participate (no financial resources for transportation, books, food etc.), cultural causes (beliefs), social reasons, lack of confidence in education system	Reducing social and economic disparities	2	2	2.00		No
	Description of planned response	The PP will continue to implement the planned response.				
	Description of actual response	Within the funded projects, it was allowed to finance measures meant to contribute to increasing the interest and motivation of beneficiaries to participate in planned activities (prizes, food, consumables, camps, trips, sanitary supplies etc). PPs are encouraged to accompany the provision of services with various distinct campaigns and measures, aiming to bring about changes in mentalities/ beliefs/ prejudices that may be encountered at the level of beneficiaries.				
	Planned future response	The PO will ensure an active monitoring of the projects being implemented and will support the PPs and the project partners in improving the approach used in working with the project beneficiaries.				
Delay or blockage due to: PPs lack of capacity to timely and correctly perform requested procedures, (e.g. public procurement), due to absence of qualified and experienced personnel, timing of and ability to manage procedures for large & medium contracts	Reducing social and economic disparities	2	3	2.45		No
	Description of planned response	The PP will continue to implement the planned response.				
	Description of actual response	A comprehensive manual describing in detail the project implementation procedures was made available to PP and project partners. Informative meetings with the project management teams were organized by the PO immediately after contracting the projects, in December, and will be organised in 2021 for the rest of contracted				

		PPs. Project officers provide guidance and technical support to project teams, when needed.				
	Planned future response	The PO will periodically bring improvements to the implementation manual, depending on the feedback received from the project teams and will organize informative sessions for the management teams, in order to familiarize them with the provisions of the manual. Guidance and technical support will be provided by the officers responsible for each project throughout the implementation of the projects and for the project closure.				
Changes in the national legislative framework, in particular relating to taxation and procurement, which can negatively influence both the implementation of projects and their monitoring	Reducing social and economic disparities	2	2	2.00	Both objectives	No
	Description of planned response	Permanent monitoring of the national legislation framework for identifying the changes and to notify all stakeholders and PP also in order to establish the necessary measures.				
	Description of actual response	External risk, out of PO control. Nevertheless, the PO constantly monitors the changes brought to the national legislative framework, analysis their potential impact on the implementation of the Programme and projects and identifies solutions to address these changes. PO provides support to PP whenever needed following the principle “better to prevent than treat”.				
	Planned future response	The PO will continue to monitor the changes brought to the national legislative framework, will analyse their potential impact on the implementation of the Programme and projects and will adapt its procedures/ update its guidelines and/ or inform PP and other relevant project stakeholders on the situation, providing recommendations, if considered necessary.				
Low level of interest from eligible entities in the Donor States to participate in donor	Strengthening bilateral relations	2	2	2.00		No

partnership projects and in bilateral activities with eligible entities in Romania	Description of planned response	The RSDF, as OP, will continue to permanently support the PP in finding external partners.				
	Description of actual response	A realistic work plan for bilateral activities was developed at programme level, and updated whenever necessary. Specific information activities were conducted in all the Donor States, promoting the Programme opportunities for bilateral cooperation. Matchmaking seminars were organized for each relevant call for project proposals. Constant support is provided for entities in Romania, to identify partners in Donor States. New bilateral initiatives were developed by the PO and approved by the NFP.				
	Planned future response	If the case, new relevant bilateral activities will be identified, adapted to the current context, for which additional funds from the Bilateral Fund at national level will be requested. If necessary, the conditions set out in the guidelines for bilateral initiatives will be reviewed and certain planned activities will be moved online. PO and DPP will continue to facilitate the identification of Norwegian partners for interested entities in Romania.				
Failure to implement all measures included in the Capacity Plan or delays in proposed timing	Reducing social and economic disparities	2	1	1.41		No
	Description of planned response	The PP will continue to implement the planned response.				
	Description of actual response	Measures have been taken to implement all the actions provided in the plan. The PO continues to monitor and implement the proposed measures, in the context of all future planned activities (calls for project proposals, information and communication campaign, management, irregularities, etc.).				
	Planned future response	Permanent monitoring and early identification of specific measures delayed or at risk of not being applied. Mitigating measures will be provided. Finding, with the support of the PO Steering Committee and the NFP, alternative solutions to keep the proposed organizational capacity at the required level.				

Risk of fraud at project level	Reducing social and economic disparities	2	3	2.45		No
	Description of planned response	A relatively large sample of verifying the declared expenses, at the level of all the projects level, so that it is insured. Verifying the purchases 100%. Establishing the degrees of risk, according to the entity type, project size, the risks already identified by the evaluators. Update risk levels permanent. Complete audit at project level. 100% Expenditure verification at first IFR. 100% Expenditure verification for the projects where fraud risk was identified. On-site verification sample.				
	Description of actual response	All planned measures were included in the working procedures and manuals, were communicated to the PP and applied in case of the projects under implementation.				
	Planned future response	The PO will continue to implement the planned measures. It is considered for the future including the verification, by sampling, of the management and control systems implemented at project level.				
Risk of failure to achieve some indicators at project level as a result of the health crisis caused by COVID-19 (external risk)	Both objectives	2	2	2.00		No
	Description of planned response	The PO project officers will pay special attention to projects with such risks. PP will be encouraged to request changes to the project, if the situation requires (rescheduling activities, budget review, etc.). Risks at project level will be reviewed as often as necessary.				
Overall risk of the programme						
		Likelihood	Consequence	Risk score		
OVERALL RISK OF THE PROGRAMME		2	2	2.00		

Annex 5: Monitoring plan

Please note this Annex is uploaded separately and is not visible in this document. Please download and print separately if needed.

Annex 6: Evaluation report

Not Available